

Robert G. Eccles

Concord, MA 01742 • +1 (781) 492 0948

robertgeccles@gmail.com

<https://www.robteccles.com>

PURPOSE

Working to find bipartisan solutions to systemic problems

RESEARCH INTERESTS

Climate change, sustainability, sustainable finance, role of the corporation in society, artificial intelligence

EDUCATION

- PhD: Sociology, Harvard University (1979)
Dissertation—Organization and Market Structure in the Construction Industry: A Study of Subcontracting (Committee: John Padgett, chair; Harrison C. White, & Paul R. Lawrence)
- MA: Sociology, Harvard University (1975)
- BS: Mathematics, Massachusetts Institute of Technology (1973)
- BS: Humanities and Science, Massachusetts Institute of Technology (1973)

APPOINTMENTS

- **University of Oxford, United Kingdom Saïd Business School**
Visiting Professor of Management Practice (2016–present)
- **Massachusetts Institute of Technology, Sloan School of Management**
Visiting Lecturer (2016–2017)
Visiting Lecturer (2014–2015)
- **Harvard University, Harvard Business School**
Professor of Management Practice (2010–2016)
Senior Lecturer of Business Administration (2007–2010)
Tenured Professor of Business Administration (1989–1993)
Associate Professor of Business Administration (1985–1989)
Assistant Professor of Business Administration (1979–1985)

FELLOWSHIPS

- **Honorary Fellow of the Association of Chartered Certified Accountants (2013)**
One of only nine since 1999 and the only non-accountant to be given the honorary title

- **Berkeley Social Impact Fellow (2016–2018)**

University of California, Berkeley Haas School of Business

ASSIGNMENTS: HARVARD UNIVERSITY

- Innovating for Sustainability, MBA; course development, research (spring terms 2012–2014)
- Innovating for Sustainability–Europe, ExEd; course development, research (2012–2014)
- Role of the Corporation in Society, DBA; course development, research (spring terms 2012–2014)
- Management Topics in Sustainability and Design, DBA; course development, research (spring term 2010)
- Intensive Seminar Integrating Business and Design for Sustainability, MBA; course development, research (January term 2010)
- Chair, Growing a Professional Service Firm–China, ExEd; course development, research (2009–2010)
- Co-Chair, Building Client Management Capabilities in Professional Service Firm, ExEd; course development, research (2009)
- Leading Professional Service Firms, ExEd; course development, research (2014–present)
- Leading Professional Service Firms, Second-Year MBA; course development, research (spring terms 2008–2012)

WORK EXPERIENCE

- Member: MIT Sloan Management Review Editorial Advisory Board (2025)
- Member: Scientific Advisory Council of the Sustainable Finance Lab (2021–present)
- Co-chair: Sustainability Board of Novata, Inc. (2021–present)
- Chairman: Sustainability Expert Advisory Council of KKR, Inc. (2021–present)
- Member: Sustainability Advisory Board at Persefoni, Inc. (2021–present)
- Eminent academic advisor: Global ESG Integration and Reporting to the Boston Consulting Group (2021–2022)
- Senior advisor: Boston Consulting Group (2019–2021)
- Member: Advisory Board of the Jana Impact Capital Fund (2016–2019)
- Board member: Mistra Center for Sustainable Markets (2018–2019)
- Director and senior advisor: TruValue Labs (2015–2020)
- Co-founder and member: International Integrated Reporting Council (2011–2015)
- Founding chairman: Sustainability Accounting Standards Board (2011–2014)

- Founder and managing director: Perception Advisory, Inc. (1993–2007)
- Manager, diagnosis and feedback systems: The Forum Corporation of North America (1977–1979)
- Executive vice president: Problem Solving Systems, Inc. (1973–1977)

PUBLICATIONS

Books

- Eccles, R. G., & Krzus, M. P. *The Integrated Reporting Movement: Meaning, Momentum, Motives, and Materiality*. John Wiley & Sons, Inc., 2014.
- Eccles, R. G., Cheng, B., & Saltzman, D. (Eds.). *The Landscape of Integrated Reporting*. Harvard Business School, 2010. (Ebook, © Presidents and Fellows of Harvard College)
- Eccles, R. G., & Krzus, M. P., *One Report: Integrated Reporting for a Sustainable Strategy*. John Wiley & Sons, Inc., 2010. (Winner of PROSE Award for Excellence in Business, Finance & Management “For Professional and Scholarly Excellence” presented by Association of American Publishers.)
- Eccles, R. G., & DiPiazza, S. A. Jr. *Building Public Trust: The Future of Corporate Reporting*. John Wiley & Sons, Inc., 2002.
- Eccles, R. G., Herz, R. H, Keegan, E. M., & Phillips, D. M. H. *The ValueReporting Revolution: Moving Beyond the Earnings Game*. John Wiley & Sons, Inc., 2001.
- Cash, J. I., Jr., Eccles, R. G., Nohria, N., & Nolan, R. *Building the Information–Age Organization: Structure, Control, and Information Technologies, 3rd ed.* The Irwin Case Book Series in Information Systems Management: Richard D. Irwin Inc., 1994.
- Nohria, N., & Eccles, R. G. (Eds.). *Networks and Organizations: Structure, Form, and Action*. Harvard Business Publishing, 1992.
- Eccles, R. G., Nohria, N., & Berkley, J. D. *Beyond the Hype: Rediscovering the Essence of Management*. Harvard Business Publishing, 1992.
- Eccles, R. G., & Crane, D. B. *Doing Deals: Investment Banks at Work*. Harvard Business Publishing, 1988.
- Eccles, R. G. *The Transfer Pricing Problem: A Theory for Practice*. Lexington Books, 1985.
- Schlesinger, L. A., Eccles, R. G., & Gabarro, J. J. (Eds.) *Managing Behavior in Organizations*. McGraw Hill, 1983.
- Schlesinger, P. F., Schlesinger, L. A., Eccles, R. G., & Gabarro, J. J. *Instructor’s Manual to accompany Managing Behavior in Organizations: Text, Cases, Readings*. McGraw Hill, 1983.

Book Chapters

- Eccles, R. G., & Laurent, F. “Implementing a Mutual Profit and Loss.” In *Putting Purpose Into Practice: The Economics of Mutuality*. C. Mayer & B. Roche (Eds.), 187–198. Oxford University Press, 2021.

- Eccles, R. G., & Strohle, J. “The Impact of Mutual Profit and Loss on Business Behaviour.” In *Putting Purpose Into Practice: The Economics of Mutuality*. C. Mayer & B. Roche (Eds.), 199–210, Oxford University Press, 2021.
- Mulholland, E., Barker, S., Williams, C. A., & Eccles, R. G. “Climate Change and Directors’ Duties” Closing the Gap Between Legal Obligation and Enforcement Practices.” In *The Handbook of Corporate Governance, Second Edition*, R. LeBlanc (Ed.), 335–446. John Wiley & Sons, Inc., 2020.
- Babcock, A. F., Eccles, R. G., & Williamson, S. “The Three Dilemmas for Creating a Long-Term Board.” In *The Handbook of Corporate Governance, Second Edition*, R. LeBlanc (Ed.), 786–814, John Wiley & Sons, Inc., 2020.
- Eccles, R. G. “Learning Perspective 5: Sustainability and financial performance.” In *Responsible Investing: An Introduction to Environmental, Social, and Governance Investments*, M. W. Sherwood & J. Pollard, 192–200, Routledge, 2019.
- Eccles, R. G., Herron, J., & Serafeim, G. “Reliable Sustainability Ratings: The Influence of Business Models on Information Intermediaries.” In *The Routledge Handbook of Responsible Investment*, T. Hebb, J. Hawley, A. Hoepner, A. Neher, & D. Wood (Eds.), 620–631, Routledge, 2016.
- Eccles, R. G., & Serafeim, G. “Corporate and Integrated Reporting: A Functional Perspective.” In *Corporate Stewardship: Organizing for Sustainable Effectiveness*, S. Mohrman, O’Toole, J., & Lawler, E., (Eds.), 156–172, Greenleaf Publishing, 2015.
- Eccles, R. G., J. Herron, & Serafeim, G. “Promoting Corporate Sustainability through Integrated Reporting: The Role of Investment Fiduciaries and the Responsibilities of the Corporate Board.” In *Cambridge Handbook of Institutional Investment and Fiduciary Duty*, J. P. Hawley, A. G. F. Hoepner, K. L. Johnson, J. Sandberg, & E. J. Waitzer (Eds.), 403–415. Cambridge University Press, 2014.
- Eccles, R. G., & Serafeim, G. “Luxembourg: A Sustainable Society Starts Here.” In *CSR Report 2013*, F. de Leo & F. Quinn (Eds.), 73–92. InnoVatio Publishing Ltd., 2013.
- Herron, J., A. C. Edmondson, & Eccles, R. G. “Beyond Platinum: Making the Case for Titanium Buildings.” In *Constructing Green: The Social Structures of Sustainability*, R. Henn & A. Hoffman (Eds.), 77–100. MIT Press, 2013.
- Eccles, R. G., Schulschenk, J., & Serafeim, G. “Capturing the Link between Non-Financial and Financial Performance in One Space.” In *Making Investment Grade: The Future of Corporate Reporting*, C. van der Lugt, & D. Malan (Eds.), 43–48. United Nations Environment Programme, 2012.
- Eccles, R. G., Alusi, A., Edmondson, A., & Zuzul, T. “Sustainable Cities: Oxymoron or the Shape of the Future?” In *Infrastructure, Sustainability, and Design*, S. Pollalis, A. Georgoulis, S. Ramos, & Shodek, D. (Eds.), 247–265. Routledge, 2012.
- Eccles, R. G., Krzus, M. P., & Watson, L. A. “Integrated Reporting Requires Integrated Assurance.” In *Effective Auditing for Corporates: Key Developments in Practice and Procedures*, J. Oringel (Ed.), 161–178. Bloomsbury Information Ltd., 2012.

- Eccles, R. G., & Serafeim, G. “Accelerating the Adoption of Integrated Reporting.” In *CSR Index*, edited by F. de Leo, & M. Vollbracht (Eds.), 70–92. InnoVatio Publishing Ltd., 2011.
- Eccles, R. G., & Krzus, M. P. “Taking Sustainability Seriously: The Time Has Come for Integrated Reporting.” In *Kapitalmarkt in Theorie und Praxis*, F. H. Rau & P. Merk (Eds.), 437–443. Deutsche Vereinigung für Finanzanalyse und Asset-Management (DVFA), 2010, German ed.
- Eccles, R. G., Watson, L.A., & Willis, M. “How XBRL Will Dramatically Improve Reporting and Control Processes.” In *Governance, Risk and Compliance Handbook*, Anthony Tarantino (Ed.), 353–365. John Wiley & Sons, Inc., 2008.
- Eccles, R. G., & Nolan, R. “Framework for Design of the Emerging Global Organization Structure.” In *Globalization, Technology, and Competition: The Fusion of Computers and Telecommunications in the 1990s*, S. P. Bradley, J. A. Hausman & R. L. Nolan (Eds.), 57–80. Boston: Harvard Business Publishing, 1993.
- Nohria, N., & Eccles, R. G. “Face-to-Face: Making Network Organizations Work.” In *Networks and Organizations: Structure, Form and Action*, N. Nohria & R. G. (Eds.), 288–309. Boston: Harvard Business Publishing, 1992.
- Moss Kanter, R., & Eccles, R. G. “Conclusion: Making Network Research Relevant to Practice.” In *Networks and Organizations: Structure, Form and Action*, N. Nohria & R. G. Eccles (Eds.), 521–527. Harvard Business Publishing, 1992.
- Eccles, R. G., & White, H. C. “Producers’ Market.” In *The New Palgrave: A Dictionary of Economics*. J. Eatwell, M. Milgate, & P. Newman (Eds.), 984–986. London: MacMillan Press, Ltd., Vol. 3, 1987.
- Eccles, R. G., & White, H. C. “Firm and Market Interfaces of Profit Center Control.” In *Approaches to Social Theory*, S. Lindenberg, J. S. Coleman, & S. Nowak (Eds.), 203–227. Russell Sage Foundation, 1986.
- Eccles, R. G. “Transfer Pricing as a Problem of Agency.” In *Principals and Agents: The Structure of Business*, J. W. Pratt & R. Zeckhauser (Eds.), 151–186. Boston: Harvard Business Publishing, 1985.

Papers

- Eccles, R. G., Havard-Williams, V., & Manning, M. “The Limits of Reporting on Sustainability Impacts in Changing Corporate Behaviour,” *European Business Law Review* (2024, Volume 35, Issues 3&4, pp 527–550).
- Consolandi, C., Eccles, R. G., & Gabbi, G. “How material is a material issue? Stock returns and the financial relevance and financial intensity of ESG materiality.” *Journal of Sustainable Finance & Investment* (2022, Volume 12, Issue 4, pp 1045–1068; first published online October 4, 2020).
- Eccles, R. G., Therese Lennehag, & Nina Nornholm. “EQT: Private Equity with a Purpose.” *Journal of Applied Corporate Finance* (Summer 2020, Volume 32, Issue 3, pp 73–86).

- Busco, C., Consolandi, C., Eccles, R. G., & Sofra, E. “A Preliminary Analysis of SASB Reporting: Disclosure Topics, Financial Relevance, and the Financial Intensity of ESG Materiality.” *Journal of Applied Corporate Finance* (Spring 2020, Volume 32, Issue 2, pp 117–125).
- Consolandi, C., Phadke, Hawley, J., & Eccles, R. G. “Material ESG Outcomes and SDG Externalities: Evaluating the Health Care Sector’s Contribution to the SDGs.” *Organization & Environment* (2020, Volume 33, Issue 4, pp 511-533).
- Eccles, R. G., Lee, L.-E., & Stroehle, J. “The Social Origins of ESG: An Analysis of Innovest and KLD.” *Organization & Environment* (2020, Volume 33, Issue 4, pp 575–596).
- Eccles, R. G., & Krzus, M. P. “Implementing the Task Force on Climate-related Financial Disclosures: An Assessment of Corporate Readiness,” *Schmalenbach Business Review* (2019, Volume 71, Issue 2, pp 287–293).
- Eccles, R. G., Betti, G., & Consolandi, C. “The Relationship Between Investor Materiality and the Sustainable Development Goals: A Methodological Framework.” *Sustainability* (2018, Volume 10, Issue 7, 2248–2271).
- Eccles, R. G., Kastropeli, M. D., & Potter, S. J. “How to Integrate ESG into Investment Decision Making: Results of a Global Survey of Institutional Investors” *Journal of Applied Corporate Finance* (Fall 2017, Volume 29, Issue 4, 125–133).
- Verheyden, T., Eccles, R. G., & Feiner, A. “ESG for All? The Impact of ESG Screening on Return, Risk and Diversification” *Journal of Applied Corporate Finance* (Spring 2016, Volume 28, Issue 4, pp 47–56).
- Eccles, R. G., & Youmans, T. “Materiality in Corporate Governance: The Statement of Significant Audiences and Materiality” *Journal of Applied Corporate Finance* (Spring 2016, Volume 28, Issue 2, 39–47).
- Eccles, R. G., Krzus, M. P., & Ribot, S. “Models of Best Practice in Integrated Reporting 2015.” *Journal of Applied Corporate Finance* (Spring 2015, Volume 27, Issue 2, pp 103–115).
- Churet, C., & Eccles, R. G. “Integrated Reporting, Quality of Management, and Financial Performance” *Journal of Applied Corporate Finance* (Winter 2014, Volume 26, Issue 1, 8–16).
- Eccles, R. G., Ioannou, J., & Serafeim, G. “The Impact of Corporate Sustainability on Organizational Processes and Performance.” *Management Science* (2014, Volume 60, pp 2835–2857).
- Duan, P., & Eccles, R. G. “The State of Sustainability in China” *Journal of Applied Corporate Finance* (Summer 2014, Volume 26, Issue 3, pp 1–9).
- Spiesshofer, B., & Eccles, R. G. “Information und Transformation: CSR-Berichterstattung in Europa und den USA.” *Forum Wirtschaftsethik* (2014, pp 27–34).
- Eccles, R. G., & Serafeim, G. “A Tale of Two Stories: Sustainability and the Quarterly Earnings Call.” *Journal of Applied Corporate Finance* (Summer 2013, Volume 25, Issue 3, 66–77).
- Eccles, R. G., Krzus, M. P., Rogers, J., & Serafeim, G. “The Need for Sector-Specific Materiality and Sustainability Reporting Standards.” *Journal of Applied Corporate Finance* (Spring 2012, Volume 24, Issue 2, pp 65–71).

- Eccles, R. G., Perkins, K. M., & Weick, M. “Sustainability at Dow Chemical.” *Journal of Applied Corporate Finance* (Spring 2012, Volume 24, Issue 2, 38–44.
- Eccles, R. G., Krzus, M. P., & Serafeim, G. “Market Interest in Nonfinancial Information.” *Journal of Applied Corporate Finance* (Fall 2011, Volume 23, Issue 4, pp 113–127.

Working Papers

- Eccles, R. G., & Spiesshofer, B. “Integrated Reporting for a Re-Imagined Capitalism.” Harvard Business School Working Paper, No. 16-032, September 2015.
- Eccles, R. G., & Youmans, T. “Implied Materiality and Material Disclosures of Credit Ratings.” Harvard Business School Working Paper, No. 15-079, April 2015.
- Eccles, R. G., & Serafeim, G. “Corporate and Integrated Reporting: A Functional Perspective.” Harvard Business School Working Paper, No. 14-094, April 2014. (Revised May 2014.)
- Eccles, R. G., Ioannou, J., Li, S. X., & Serafeim, G. “Pay for Environmental Performance: The Effect of Incentive Provision on Carbon Emissions.” Harvard Business School Working Paper, No. 13–043, November 2012.
- Alusi, A., Eccles, R. G., Edmondson, A. C., & Zuzul, T. “Sustainable Cities: Oxymoron or the Shape of the Future?” Harvard Business School Working Paper, No. 11–062, December 2010. (Revised January 2011, March 2011, April 2011.)

Articles

- Eccles, R. G. “Social Media, Climate Narratives, and a New Opportunity?: What I Learned From Mapping 18 Climate Platforms With the Help of Dorothy,” *roberteccles.com/substack* (June 24, 2025).
- Eccles, R. G. “A Dialogue on Memory Between me and a Machine: Exploring the Nature of Memory in an age of Machines,” *roberteccles.com/substack* (June 21, 2025).
- Eccles, R. G. “An Experiment in Finding Common Ground in the Climate Change Debate: Bob Eccles as Seen through the AI Lens of Chris Wright and Jennifer Granholm,” *roberteccles.com/substack* (June 18, 2025).
- Eccles, R. G. “The Department of Energy as a Political Rorschach Test: One Agency, two Radically Different Visions for America’s Future,” *roberteccles.com/substack* (June 16, 2025).
- Eccles, R. G. “Rethinking Climate Change Narratives: Lessons from a Public Debate: Reflections on Some LinkedIn Commentary,” *roberteccles.com/substack* (June 8, 2025).
- Eccles, R. G. “What You Need to Know About Climate Change in 2025,” *Forbes.com* (May 27, 2025; original publication May 26).
- Eccles, R. G. “We Need a New American Narrative for Talking About Climate Change,” *Forbes.com* (May 13, 2025).

- Eccles, R. G. “The Growing Demand for Affordable, Secure, Resilient, and Low-Carbon Energy,” *Forbes.com* (April 28, 2025).
- Loris, N., & Eccles, R. G. “China Is No Green Energy Darling,” *C3 Solutions* (March 13, 2025).
- Eccles, R. G. “How Big Is BP’s Stranded Assets Problem?,” *Forbes.com* (March 5, 2025).
- Eccles, R. G. “A Partial Response to ‘A New Climate Change Reckoning,’” *Alliance for Market Solutions* (January 22, 2025).
- Eccles, R. G. “A New Climate Change Reckoning,” *Alliance for Market Solutions* (January 21, 2025).
- Eccles, R. G. “Climate Change in Wyoming: The Sanity of Governor Mark Gordon and the Inanity of the Wyoming Freedom Caucus,” *Forbes.com* (November 23, 2024).
- Eccles, R. G. “An Investor Letter on Climate Change: Who’s Missing?,” *Forbes.com* (January 14, 2024; originally published November 11, 2024).
- Eccles, R. G. “The EU Green Deal and Taxonomy Nurtured the Nature of the CSRD,” *Forbes.com* (November 3, 2024).
- Eccles, R. G. “What Is the Right Price To Pay To Combat Climate Change?,” *Forbes.com* (October 30, 2024).
- Eccles, R. G. “Preliminary Thoughts on Taking Anglo American Private,” *RealClearEnergy* (October 23, 2024).
- Eccles, R. G. “The IIF Challenges the Finance-Centric ‘Theory of Change,’” *Forbes.com* (October 19, 2024).
- Eccles, R. G. “Addressing Six Common Concerns of the Nuclear Naysayers,” *RealClearEnergy* (October 14, 2024).
- Eccles, R. G. “Sir Jonathon Porritt’s Critique of Unilever Is an Attack on Capitalism,” *Forbes.com* (October 10, 2024).
- Eccles, R. G. “The Small Modular Reactor Revolution Is Arriving Soon,” *RealClearEnergy* (October 3, 2024).
- Eccles, R. G. “Microsoft Can Take the Lead in Small Modular Reactors for Powering AI,” *Forbes.com* (September 6, 2024).
- Eccles, R. G. “Lessons from Tractor Supply for How Not to Talk about Climate Change,” *RealClearEnergy* (August 27, 2024).
- Eccles, R. G. “Global Plastics Treaty: Leading CEOs Call for Mandatory Rules,” *Forbes.com* (August 26, 2024).
- Eccles, R. G. “Moving Beyond ESG,” *Harvard Business Review* (August 13, 2024).
- Eccles, R. G. “The Evolution of Sustainable Investing at CalPERS,” *Forbes.com* (July 27, 2024).

- Eccles, R. G. “BlackRock Gives Choice to Clients Investing in a Low-Carbon Transition,” *Forbes.com* (July 20, 2024).
- Eccles, R. G. “We Need a Shared Vision for Fixing the Climate Problem,” *RealClearEnergy* (July 16, 2024).
- Doyle, T. M., & Eccles, R. G., “When Both the SEC and Congress Fail to Act, Seeking a Judicial Remedy Is Inevitable,” *RealClearEnergy* (May 29, 2024).
- Eccles, R. G. “Oxford Geoscience Professor Myles Allen on Solving the Problem of Climate Change,” *Forbes.com* (May 29, 2024).
- Eccles, R. G. “Where Does the Sustainable Finance Disclosure Regulation Go From Here?,” *Forbes.com* (May 16, 2024).
- Eccles, R. G., Gardiner, R., & Webster, A. “The CSDDD: How the Phoenix Can Rise from the Ashes,” *Harvard Law School Forum on Corporate Governance* (April 29, 2024).
- Eccles, R. G., Gardiner, R., & Webster, A. “The next steps will be crucial for the success of CSDDD,” *Responsible Investor* (April 19, 2024).
- Eccles, R. G. “Untangling Climate Risk, Financial Risk, and Climate Impact,” *Forbes.com* (April 18, 2024).
- Eccles, R. G. “Centerline: How the Free Market-Right Is Working for a Return to Normalcy,” *Forbes.com* (April 16, 2024).
- Rossetti, P., & Eccles, R. G. “The Ideology and Reality of Carbon Capture Utilization and Storage,” *RealClearEnergy* (March 7, 2024).
- Eccles, R. G. “The Best and the Rest: The Sorry State of Sustainability Today,” *Forbes.com* (February 12, 2024).
- Crowley, D. F. C., & Eccles, R. G. “Comment: The EU’s CSDDD Usurps the Role of US Fiduciaries,” *Responsible Investor* (February 6, 2024).
- Eccles, R. G., & Taylor, A. “Sustainable Value Creation,” *GlobeScan* (February 6, 2024).
- Eccles, R. G., “How Polarized Is America When It Comes to Climate Change?,” *Forbes.com* (February 5, 2024).
- Eccles, R. G. “Is ExxonMobil’s Acquisition of Pioneer Good News Or Bad News for Climate Change?,” *Forbes.com* (January 20, 2024).
- Eccles, R. G., “What I’ve Learned From Conservatives Who Are Addressing the Challenge of Climate Change,” *Forbes.com* (December 31, 2023).
- Eccles, R. G., “The International Sustainability Standards Board Can Help PROVE IT,” *Forbes.com* (December 13, 2023).
- Eccles, R. G., Streuer, J., & Youmans, T. “Let Corporate Purpose Guide You Through ESG Turbulence,” *Harvard Business Review* (November 14, 2023).

- Eccles, R. G. “Is the American Petroleum Institute An ESG Cartel?,” *Forbes.com* (November 6, 2023).
- Rossetti, P., & Eccles, R. G. “Policies Meant to Address Climate Change Can Worsen Human Suffering,” *RealClearEnergy* (November 6, 2023).
- Eccles, R. G. “U.S. Federal Debt and Carbon Emissions Create the Perfect Storm for a Carbon Tax,” *RealClearEnergy* (October 24, 2023).
- Eccles, R. G., & Mavraki, T. “Comment: Does every company need a climate transition plan? The simple answer is ‘no,’” *Responsible Investor* (October 11, 2023).
- Eccles, R. G. “The Curious Case of the Complex Contortions Concerning ESG in the State of Alaska,” *Forbes.com* (October 9, 2023).
- Eccles, R. G. “The Balanced and Sensible Narrative of the Task Force on Nature-Related Financial Disclosures,” *Forbes.com* (October 2, 2023).
- Eccles, R. G., & Skjervem, J. D. “Climate Change, Misguided Activism, and a Roadmap for Institutional Investors,” *RealClearEnergy* (September 18, 2023).
- Eccles, R. G., & Leousi, M. “From scientific to doomsday, the five climate change narratives shaping discourse and decisions,” *ImpactAlpha* (September 18, 2023).
- Eccles, R. G. “Comment: \$2.5trn in need is not \$2.5trn in opportunity,” *Responsible Investor* (September 10, 2023).
- Eccles, R. G. “Some Constructive Feedback to 23 Red States on Their Anti-ESG Campaigns,” *Forbes.com* (August 14, 2023).
- Eccles, R. G. “Seeking Common Ground in the Politicized Debate about ESG,” *Harvard Law School Forum on Corporate Governance* (August 10, 2023).
- Eccles, R. G. “Florida’s New Law Helps Investors Consider Real ESG,” *The Wall Street Journal* (July 12, 2023).
- Eccles, R. G. “A Color Spectrum Analysis of the Redness of 23 Red States,” *Forbes.com* (July 27, 2023).
- Eccles, R. G. “What Should Norway Do With An Extra \$170 Billion in Oil and Gas Revenues?,” *Forbes.com* (July 24, 2023).
- Eccles, R. G. “Protecting Investor Interests: Examining Environmental and Social Policy in Financial Regulation,” *SSRN* (July 21, 2023).
- Eccles, R. G. “In Support (Mostly) of ALEC’s ‘State Government Employee Retirement Protection Act,’” *Forbes.com* (June 17, 2023).
- Eccles, R. G., & Taylor, A. “The Evolving Role of Chief Sustainability Officers,” *Harvard Business Review* (June 13, 2023).
- Eccles, R. G. “Florida’s Anti-ESG House Bill 3 Is a Wolf in Sheep’s Clothing,” *Forbes.com* (May 29, 2023).

- Eccles, R. G., & Lehrer, E. “It’s Time to Call a Truce in the Red State/Blue State ESG Culture War,” *Harvard Law School Forum on Corporate Governance* (May 29, 2023).
- Eccles, R. G. “The May 10, 2023 House Hearing on ESG: The Representatives,” *Forbes.com* (May 24, 2023).
- Eccles, R. G. “The May 10, 2023 House Hearing on ESG: The Witnesses,” *Forbes.com* (May 17, 2023).
- Eccles, R. G. “The Answers to the ‘Red States ESG Quiz,’” *Forbes.com* (May 10, 2023).
- Eccles, R. G., & Havard-Williams, V. “Financing Sustainable Change: What Does Good Governance Look Like?” *Harvard Law School Forum on Corporate Governance* (May 10, 2023).
- Eccles, R. G. “From the ESG Culture Wars to Focusing on the Issues,” *The Reporting Times* (Issue 22; May 9, 2023).
- Eccles, R. G., & Doyle, T. “It’s Time to Take the Unnecessary Politics Out of ESG and Retirement Savings,” *RealClearEnergy* (May 9, 2023).
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- Eccles, R. G., & Wilson, C. “Will the U.S. ESG backlash get board directors off the hook for climate change?,” *ecgi* (April 25, 2023).
- Eccles, R. G. “Death of the Last Triceratops: The ESG Culture Wars in Wyoming,” *Forbes.com* (April 24, 2023).
- Eccles, R. G. “ExxonMobil Should Move Its Corporate Headquarters From Irving, TX to Boston, MA,” *Forbes.com* (April 7, 2023).
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- Eccles, R. G. “Values-Driven 2V TrueESG™: A Right-Wing ESG Rating Methodology for Taking Down ESG,” *Forbes.com* (March 12, 2023).
- Eccles, R. G. “Bill Tveit Should Run for President in the Republican Presidential Primary,” *roberteccles.com/articles/* (March 7, 2023).
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